

General Services Administration (GSA)  
Federal Supply Service (FSS)  
Contract# GS-10F-0466N

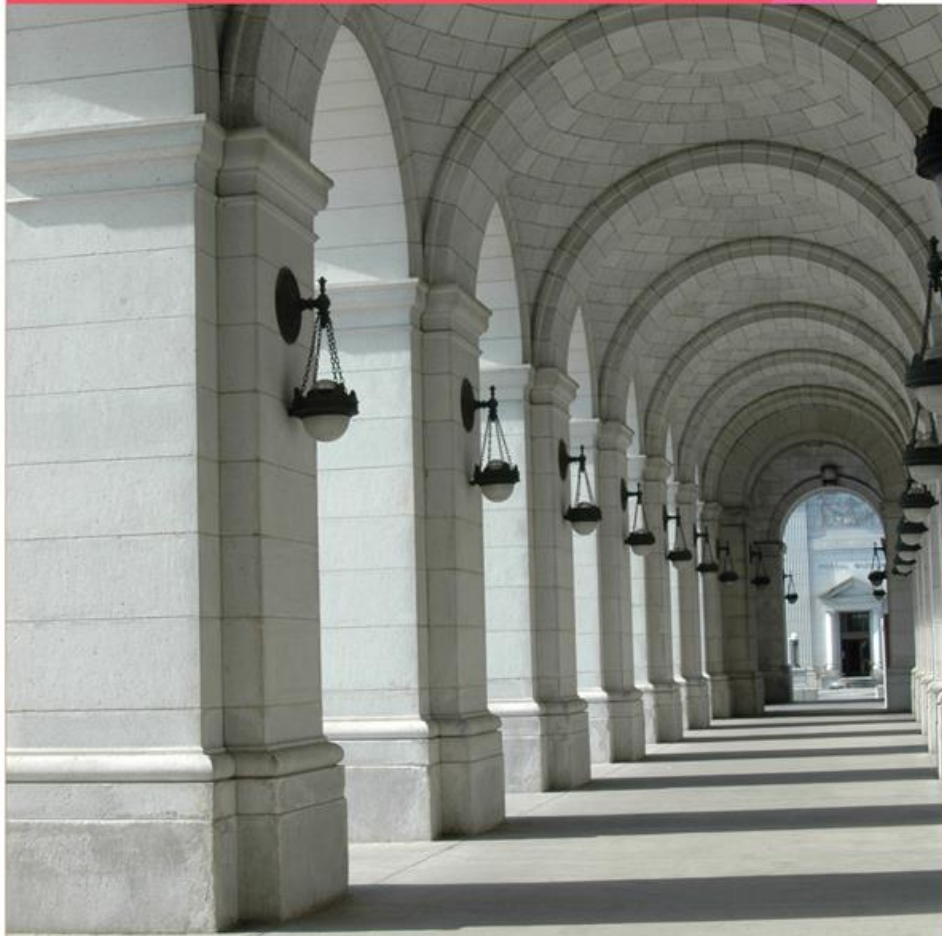
# ***Mission Oriented Business Integrated Services (MOBIS)***

Authorized Federal Supply Service  
Schedule Price List

Schedule 874

Current as of Mod PS-0034

[www.pwc.com/publicsector](http://www.pwc.com/publicsector)



## 1. Contact Details

On-line access to contract ordering information, terms, and conditions, up-to-date pricing, and the option to create an electronic delivery order are available through GSA Advantage!, a menu-driven database system. The Internet address for GSA Advantage! is: [GSAAdvantage.gov](http://GSAAdvantage.gov).

Schedule for	Mission Oriented Business Integrated Services (MOBIS)
FSC Group	874 FSC Class—R499
Contract Number	GS-10F-0466N

For more information on ordering from Federal Supply Schedules, click on the FSS Schedules button at [fss.gsa.gov](http://fss.gsa.gov).

Contract Period	June 20, 2003 through June 19, 2018
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Contractor	PricewaterhouseCoopers LLP 1800 Tysons Blvd. Suite 900 McLean, VA 22102
Business Size	Large Business
DUNS	017035762
Telephone	(703) 918-3000
Fax Number	(703) 918-3100
Web Site	<a href="http://www.pwc.com/usgov">www.pwc.com/usgov</a>
Contracts Ordering Point of Contact	William Hardy (703) 918-3725 <a href="mailto:pwc.gov.contracts@us.pwc.com">pwc.gov.contracts@us.pwc.com</a>
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## 1.a Customer Information

Table of awarded special item number(s) with appropriate cross-reference to item descriptions and awarded price(s): 874-1, 874-6, and 874-7.

### SIN 874-1 Integrated Consulting Services

PwC provides the services identified by GSA including:

- Management or strategy consulting, including research, evaluations, studies, analyses, scenarios/simulations, reports, business policy and regulation development assistance, strategy formulation, and expert witness services
- Facilitation and related decision support services
- Survey services, using a variety of methodologies, including survey planning, design, and development; survey administration; data validation and analysis; reporting, and stakeholder briefings
- Advisory and assistance services in accordance with FAR 37.203.

Specific Examples of what PwC provides includes:

- Business process efficiency/effectiveness assessments
- Cross enterprise process redesign, alignment, integration, and implementation services
- Workforce transformation
- HR processes alignment and improvement
- Governance, regulatory, and other compliance reviews
- Strategic planning and policy advisory services
- Real estate valuation, economic analyses, and research
- Transaction and transition management
- Strategic, business, and action planning
- Program assessments and audits
- High performance work
- Change management consultation
- Knowledge management
- Policy, procedures, and role definition documentation
- Benchmarking
- Enterprise risk and value management assessments
- Leadership systems
- Performance measures and indicators
- Cycle time
- Systems alignment

- Organizational assessments including restructuring, privatization, and public-private partnerships
- Process and productivity improvement
- Training analysis, design, development, delivery, and evaluation
- E-learning and virtual classroom
- Competency diagnostics
- Performance measurement consultation and development of appropriate metrics, controls, and reporting mechanisms
- Cost reduction and budget maximization
- Global Best Practices® consultation
- Organizational assessments
- Program audits and evaluations
- Consultation regarding continuity of operations and critical infrastructure protection

### **SIN 874-6 Acquisition Management Support**

Contractors shall provide professional support services to agencies in conducting federal acquisition management activities.

#### **Services covered by this SIN are:**

- Acquisition planning assistance, including market research and recommending procurement strategy
- Acquisition document development, including cost/price estimates, quality assurance surveillance plans, statements of work, synopses, solicitations, price negotiation memoranda, etc.
- Expert assistance in supporting proposal evaluations, including price/cost analysis or technical proposal analysis
- Contract administration support services, including assistance with reviewing contractor performance, developing contract modifications, and investigating reports of contract discrepancies
- Contract close-out assistance
- Competitive Sourcing support, including OMB Circular A-76 studies, strategic sourcing studies, privatization studies, public-private partnerships, and Federal Activities Inventory Reform (FAIR) Act studies.

### **SIN 874-7 Integrated Business Program Support Services**

Contractors shall provide services in the management, integration, and programs and projects. These services may include, but are not limited to:

- Program management
- Program assessments and audits
- Program oversight and integration
- Program oversight
- Project management planning and related assistance
- Project management
- Program integration (team leader)
- Program/project management

## 1.b Authorized Price List

This price list is current as of Modification PS-0034.

### I. Management Consulting Services

Management Consulting Services Labor Categories	Schedule Rates Effective 12/17/13 to TBD
Management Consulting Engagement Executive II	\$438.64
Management Consulting Engagement Executive I	\$411.44
Management Consulting Program Manager III	\$377.43
Management Consulting Program Manager II	\$316.23
Management Consulting Program Manager I	\$292.43
Management Consulting Project Manager III	\$329.85
Management Consulting Project Manager II	\$304.86
Management Consulting Project Manager I	\$214.90
Management Analyst III	\$223.53
Management Analyst II	\$206.98
Management Analyst I	\$190.42
Management Consulting Team Lead III	\$220.88
Management Consulting Team Lead II	\$204.52
Management Consulting Team Lead I	\$188.16
Management Consulting Team Member III	\$190.42
Management Consulting Team Member II	\$164.87
Management Consulting Team Member I	\$156.41
Management Consulting Analyst III	\$190.42
Management Consulting Analyst II	\$164.87
Management Consulting Analyst I	\$156.41
Project Analyst II	\$138.29
Project Analyst I	\$131.21
Professional Assistant I	\$102.01
Office Assistant I	\$64.75
Sr. Functional Consultant II	\$411.44
Sr. Functional Consultant I	\$292.43
Functional Consultant II	\$190.42
Functional Consultant I	\$156.41

## II. Systems Consulting Services

Systems Consulting Services Labor Categories	Schedule Rates Effective 12/17/13 to TBD
Systems Consulting Engagement Executive II	\$438.64
Systems Consulting Engagement Executive I	\$411.44
Systems Consulting Program Manager III	\$377.43
Systems Consulting Program Manager II	\$316.23
Systems Consulting Program Manager I	\$292.43
Systems Consulting Project Manager III	\$329.85
Systems Consulting Project Manager II	\$304.86
Systems Consulting Project Manager I	\$214.90
Systems Consulting Team Lead III	\$223.53
Systems Consulting Team Lead II	\$206.98
Systems Consulting Team Lead I	\$190.42
Systems Consulting Team Member III	\$190.42
Systems Consulting Team Member II	\$164.87
Systems Consulting Team Member I	\$156.41
Systems Consulting Analyst III	\$190.42
Systems Consulting Analyst II	\$164.87
Systems Consulting Analyst I	\$156.41
Sr. Systems Functional Consultant II	\$411.44
Sr. Systems Functional Consultant I	\$292.43
Systems Functional Consultant II	\$190.42
Systems Functional Consultant I	\$156.41

### III. Enterprise Risk Management Consulting Services

Enterprise Risk Management Consulting Services Labor Categories	Schedule Rates Effective 12/17/13 to TBD
ERM Consulting Engagement Executive II	\$438.64
ERM Consulting Engagement Executive I	\$411.44
ERM Consulting Program Manager III	\$377.43
ERM Consulting Program Manager II	\$316.23
ERM Consulting Program Manager I	\$292.43
ERM Consulting Project Manager III	\$329.85
ERM Consulting Project Manager II	\$304.86
ERM Consulting Project Manager I	\$214.90
ERM Consulting Team Lead III	\$223.53
ERM Consulting Team Lead II	\$206.98
ERM Consulting Team Lead I	\$190.42
ERM Consulting Team Member III	\$190.42
ERM Consulting Team Member II	\$164.87
ERM Consulting Team Member I	\$156.41
ERM Consulting Analyst III	\$190.42
ERM Consulting Analyst II	\$164.87
ERM Consulting Analyst I	\$156.41
Sr. ERM Functional Consultant II	\$411.44
Sr. ERM Functional Consultant I	\$292.43
ERM Functional Consultant II	\$190.42
ERM Functional Consultant I	\$156.41



## 1.c Management Consulting Labor Categories

PwC helps Federal agencies understand and respond to the challenges they face. We bring to every assignment a distinguished reputation for independence and objectivity and a demonstrated ability to build public trust and to deliver results. New levels of accountability, which come not just from new laws and regulations, but also from higher expectations from a broader stakeholder group, have elevated the need for more effective governance.

Our approach to working with the government combines a broad understanding of regulatory and economic conditions with the deep functional and process skills embedded in our network of experts. We draw on our skills in people, operations, and process to make organizational change initiatives work. The services we provide include the following:

- Translating strategy into sustainable performance
- Improving management performance and accountability
- Designing and embedding program and project governance and controls
- Performing business efficiency/effectiveness assessments and benchmarking
- Identifying and addressing legislative and regulatory requirements
- Developing and delivering targeted e-learning and other forms of training
- Improving stakeholder and regulator relationships and communication
- Realizing the intended benefits of outsourcing
- Reducing costs and improve efficiency
- Implementing the right balance of controls without constraining the organization
- Setting up shared service arrangements to achieve sustainable benefits
- Performing organizational restructuring focusing on required capabilities and business strategy
- Designing and delivering organizational change management initiatives by involving the people impacted and enabling them to drive and sustain the business change
- Establishing the control and coordination required to manage projects and programs successfully
- Engaging and motivating a diverse workforce to focus on the right things and strive for excellence
- Developing and delivering effective strategies for people development and growth

## **Management Consulting Engagement Executive II**

### **Functional Description**

Has overall responsibility for the work performed. Possesses experience in both leading and providing technical direction to consulting engagements. May manage multiple engagements and/or tasks of high complexity. Directs the completion of projects and applies experience in process analysis and redesign, financial management, performance measurement and management, strategy, risk management, organization design/workforce planning or a related functional business field. Provides primary client interface for key issues related to engagement completion and/or business strategy.

### **General Experience**

Experience of twelve or more years in business consulting, process improvement, strategy, financial management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, CMA, PMP, Six Sigma Green/Black Belt, or CGFM), may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Management Consulting Engagement Executive I**

### **Functional Description**

Has overall responsibility for the work performed. Possesses experience in both leading and providing technical direction to consulting engagements. May manage multiple engagements and/or tasks of high complexity. Directs the completion of projects and applies experience in process analysis and redesign, financial management, performance measurement and management, strategy, risk management, organization design/workforce planning or a related functional business field. Provides primary client interface for key issues related to engagement completion and/or business strategy.

### **General Experience**

Experience of ten or more years in business consulting, process improvement, strategy, financial management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, CMA, PMP, Six Sigma Green/Black Belt, or CGFM), may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Management Consulting Program Manager III**

### **Functional Description**

Directs multiple work streams, and oversees the work of program personnel including, but not limited to, other Program Manager(s), Project Manager(s), Team Lead(s), and Team Member(s). May manage other Program Managers and/or oversee multiple engagements. Directs the completion of projects and applies experience in process analysis and redesign, financial management, performance measurement and management, strategy, risk management, organization design/workforce planning or a related functional business field. Interfaces with the client on engagement and/or program-related issues and directs communication across the program and with key stakeholders.

### **General Experience**

Experience of seven or more years in business consulting, process improvement, strategy, financial management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, CMA, PMP, Six Sigma Green/Black Belt, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Management Consulting Program Manager II**

### **Functional Description**

Directs multiple work streams and oversees the work of program personnel including, but not limited to, Project Manager(s), Team Lead(s), and Team Member(s). Directs the completion of projects and applies experience in process analysis and redesign, financial management, performance measurement and management, strategy, risk management, organization design/workforce planning or a related functional business field. Interfaces with the client on engagement and/or program-related issues and directs communication across the program and with key stakeholders.

### **General Experience**

Experience of six or more years in business consulting, process improvement, strategy, financial management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, CMA, PMP, Six Sigma Green/Black Belt, or CGFM), may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Management Consulting Program Manager I**

### **Functional Description**

Directs multiple work streams and oversees the work of program personnel including, but not limited to, Project Manager(s), Team Lead(s), and Team Member(s). Directs the completion of projects and applies experience in process analysis and redesign, financial management, performance measurement and management, strategy, risk management, organization design/workforce planning or a related functional business field. Interfaces with the client on program-related issues and directs communication across the program and with key stakeholders.

### **General Experience**

Experience of five or more years in business consulting, process improvement, strategy, financial management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, CMA, PMP, Six Sigma Green/Black Belt, or CGFM), may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Management Consulting Project Manager III**

### **Functional Description**

Leads and directs project personnel including, but not limited to, Team Lead(s) and Team Member(s). May review the work of other Project Manager(s) and/or oversee multiple engagements. Manages the project schedule, budget, cost and risk management, and delivery of the project. Applies experience in process analysis and redesign, financial management, performance measurement and management, strategy, risk management, organization design/workforce planning or a related functional business field. Interfaces with the client on project-related issues.

### **General Experience**

Experience of five or more years in business consulting, process improvement, strategy, financial management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, CMA, PMP, Six Sigma Green/Black Belt, or CGFM), may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Management Consulting Project Manager II**

### **Functional Description**

Leads and directs project personnel including, but not limited to, Team Lead(s) and Team Member(s). Manages the project schedule, budget, cost and risk management, and delivery of the project. Applies experience in process analysis and redesign, financial management, performance measurement and management, strategy, risk management, organization design/workforce planning or a related functional business field. Interfaces with the client on project-related issues.

### **General Experience**

Experience of four or more years in business consulting, process improvement, strategy, financial management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, CMA, PMP, Six Sigma Green/Black Belt, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Management Consulting Project Manager I**

### **Functional Description**

Leads and directs project personnel including, but not limited to, Team Lead(s) and Team Member(s). Manages the project schedule, budget, cost and risk management, and delivery of the project. Applies experience in process analysis and redesign, financial management, performance measurement and management, strategy, risk management, organization design/workforce planning or a related functional business field. Interfaces with the client on project-related issues.

### **General Experience**

Experience of three or more years in business consulting, process improvement, strategy, financial management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, CMA, PMP, Six Sigma Green/Black Belt, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Sr. Functional Management Consultant II**

### **Functional Description**

Provides specialized experience in process analysis and redesign, financial management, performance measurement and management, strategy, risk management, organization design/workforce planning or a related functional business field. Advises on methodology and team structure while coordinating analyses with other project personnel. Leads research and design activities. Applies technical and analytical approaches to address client issues related to process assessment, strategy and change management for process improvement, organizational transformation, and/or other related areas.

### **General Experience**

Experience of nine or more years in business consulting, process improvement, strategy, financial management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, CMA, PMP, Six Sigma Green/Black Belt, or CGFM), other than that used to meet the minimum educational requirements, may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university or is a CPA, CMA, PMP, Six Sigma Green/Black Belt, CGFM or equivalent.

## **Sr. Functional Management Consultant I**

### **Functional Description**

Provides specialized experience in process analysis and redesign, financial management, performance measurement and management, strategy, risk management, organization design/workforce planning or a related functional business field. Contributes to research and design activities. Advises on methodology and team structure while coordinating analyses with other project personnel. Applies technical and analytical approaches to address client issues related to process assessment, strategy and change management for process improvement, organizational transformation, and/or other related areas.

### **General Experience**

Experience of five or more years in business consulting, process improvement, strategy, financial management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, CMA, PMP, Six Sigma Green/Black Belt, or CGFM), other than that used to meet the minimum educational requirements, may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university or is a CPA, CMA, PMP, Six Sigma Green/Black Belt, CGFM or equivalent.

## **Functional Management Consultant II**

### **Functional Description**

Plans, conducts and/or contributes to research and design activities. Provides input to methodology. Applies technical and analytical approaches to address client issues related to process assessment, strategy and change management for process improvement, organizational transformation, and/or other related areas.

### **General Experience**

Experience of two or more years in business consulting, process improvement, strategy, financial management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, CMA, PMP, Six Sigma Green/Black Belt, or CGFM), other than that used to meet the minimum educational requirements, may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university or is a CPA, CMA, PMP, Six Sigma Green/Black Belt, CGFM or equivalent.

## **Functional Management Consultant I**

### **Functional Description**

Contributes to research and design activities. Provides input to methodology. Applies technical or analytical approaches to address client issues related to process assessment and change management for process improvement, organizational transformation, and/or other related areas.

### **General Experience**

Experience of one or more years in business consulting, process improvement, strategy, financial management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, CMA, PMP, Six Sigma Green/Black Belt, or CGFM), other than that used to meet the minimum educational requirements, may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university or is a CPA, CMA, PMP, Six Sigma Green/Black Belt, CGFM or equivalent.

## **Management Analyst III**

### **Functional Description**

Prepares and delivers briefings, leads discussions, and facilitates workshops and seminars. Applies analytical and evaluative methods and techniques to assess the efficiency and effectiveness of various programs in areas such as operations, management practices, organizational structure, and/or resource management/acquisition approaches.

### **General Experience**

Experience of four or more years in business consulting, process improvement, strategy, financial management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, CMA, PMP, Six Sigma Green/Black Belt, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Management Analyst II**

### **Functional Description**

Prepares and delivers briefings, leads discussions, and facilitates workshops and seminars. Applies analytical and evaluative methods and techniques to assess the efficiency and effectiveness of various programs in areas such as operations, management practices, organizational structure, and/or resource management/acquisition approaches.

### **General Experience**

Experience of three or more years in business consulting, process improvement, strategy, financial management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, CMA, PMP, Six Sigma Green/Black Belt, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.



## **Management Analyst I**

### **Functional Description**

Prepares and delivers briefings, leads discussions, and facilitates workshops and seminars. Applies analytical and evaluative methods and techniques to assess the efficiency and effectiveness of various programs in areas such as operations, management practices, organizational structure, and/or resource management/acquisition approaches.

### **General Experience**

Experience of two or more years in business consulting, process improvement, strategy, financial management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, CMA, PMP, Six Sigma Green/Black Belt, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Management Consulting Analyst III**

### **Functional Description**

Applies analytical and functional business skills to client and engagement issues. Responsibilities may include developing analytical models and complex spreadsheets to analyze financial or operating data, documenting processes, assessing and improving processes, supporting implementation of corrective action plans, and/or other similar responsibilities.

### **General Experience**

Experience of two or more years in business consulting, process improvement, strategy, financial management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, CMA, PMP, Six Sigma Green/Black Belt, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Management Consulting Analyst II**

### **Functional Description**

Applies analytical and functional business skills to client and engagement issues. Responsibilities may include developing analytical models and complex spreadsheets to analyze financial or operating data, documenting processes, assessing and improving processes, supporting implementation of corrective action plans, and/or other similar responsibilities.

### **General Experience**

Experience of one or more years in business consulting, process improvement, strategy, financial management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, CMA, PMP, Six Sigma Green/Black Belt, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Management Consulting Analyst I**

### **Functional Description**

Applies analytical and functional business skills to client and engagement issues. Responsibilities may include developing analytical models and complex spreadsheets to analyze financial or operating data, documenting processes, assessing and improving processes, supporting implementation of corrective action plans, and/or other similar responsibilities.

### **General Experience**

No minimum requirement for experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Management Consulting Team Lead III**

### **Functional Description**

Under guidance from the Program and/or Project Manager, plans, executes, and controls team activities. Applies management consulting skills to advise on client and engagement issues. May review the work of other Team Leads. Leads Team Members, making assignments and managing quality. Leads individual work streams and acts as liaison between Team Members and Project Management. Prepares and presents team and deliverable status reports in project meetings with the Project Manager and/or client personnel.

### **General Experience**

Experience of three or more years in business consulting, process improvement, strategy, financial management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, CMA, PMP, Six Sigma Green/Black Belt, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Management Consulting Team Lead II**

### **Functional Description**

Under guidance from the Program and/or Project Manager, plans, executes, and controls team activities. Applies management consulting skills to advise on client and engagement issues. Leads Team Members, making assignments and managing quality. Leads individual work streams and acts as liaison between Team Members and Project Management. Prepares and presents team and deliverable status reports in project meetings with the Project Manager and/or client personnel.

### **General Experience**

Experience of two or more years in business consulting, process improvement, strategy, financial management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, CMA, PMP, Six Sigma Green/Black Belt, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Management Consulting Team Lead I**

### **Functional Description**

Under guidance from the Program and/or Project Manager, plans, executes, and controls team activities. Applies management consulting skills to advise on client and engagement issues. Leads Team Members, making assignments and managing quality. Leads individual work streams and acts as liaison between Team Members and Project Management. Prepares and presents team and deliverable status reports in project meetings with the Project Manager and/or client personnel.

### **General Experience**

Experience of one or more years in business consulting, process improvement, strategy, financial management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, CMA, PMP, Six Sigma Green/Black Belt, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Management Consulting Team Member III**

### **Functional Description**

Responsibilities may include analyzing data, documenting work performed, and leading and documenting interviews. Develops and presents solutions and deliverables. May develop and deliver training materials and/or assess and improve business processes and controls.

### **General Experience**

Experience of two or more years in business consulting, process improvement, strategy, financial management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, CMA, PMP, Six Sigma Green/Black Belt, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Management Consulting Team Member II**

### **Functional Description**

Responsibilities may include collecting data, documenting work performed, and participating in interviews. Contributes to solutions and deliverables. May document processes and controls and/or develop and deliver training materials.

### **General Experience**

Experience of one or more years in business consulting, process improvement, strategy, financial management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, CMA, PMP, Six Sigma Green/Black Belt, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Management Consulting Team Member I**

### **Functional Description**

Responsibilities may include collecting data, documenting work performed, and participating in interviews. Contributes to solutions and deliverables. May document processes and controls and/or develop and deliver training materials.

### **General Experience**

No minimum requirement for experience.

### **Educational Requirements**

Holds high school diploma, or equivalent.

## **Project Analyst II**

### **Functional Description**

Assists with setting up and maintaining the project management infrastructure including, but not limited to, management and reporting, contractual tracking and reporting, status reporting, human resources and quality management processes, and other related project management activities. May prepare status reports, update project plans, and prepare client billings.

### **General Experience**

Experience of one or more years in business consulting, process improvement, strategy, financial management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, CMA, PMP, Six Sigma Green/Black Belt, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Project Analyst I**

### **Functional Description**

Assists with setting up and maintaining the project management infrastructure including, but not limited to, management and reporting, contractual tracking and reporting, status reporting, human resources and quality management processes, and other related project management activities. May prepare status reports, update project plans, and prepare client billings.

### **General Experience**

No minimum requirement for experience.

### **Educational Requirements**

Holds high school diploma, or equivalent.

## **Management Consulting Office Assistant I**

### **Functional Description**

Documents results of interviews and/or provides other project-related documentation and engagement administrative support. Completes other project tasks under supervision.

### **General Experience**

No minimum requirement for experience.

### **Educational Requirements**

Holds high school diploma, or equivalent.

## **Management Consulting Professional Assistant I**

### **Functional Description**

Provides administrative support to projects. Performs tasks such as arranging meetings, preparing reports and graphics, managing team calendars, or other similar activity.

### **General Experience**

No minimum requirement for experience.

### **Educational Requirements**

Holds high school diploma, or equivalent.

## **1.d Systems and Operations Consulting Labor Categories**

At PwC, we are dedicated to helping our clients improve systems and operations to enhance information access and improve business process efficiencies. We deliver business improvements that address our clients' critical needs by applying our knowledge of systems and operations strategy, architecture and design, enterprise applications, sourcing, project management and systems operations management. We develop plans based on our clients' strategic vision and leverage our systems and operations consulting skills to drive execution. The services we provide include the following:

- Strategic systems planning and alignment
- Continuity of operations planning and implementation
- Systems and operations integration
- Business process reengineering
- Alignment of systems to organizational needs
- Definition of business requirements and requirements-driven design
- Analysis of regulatory matters related to systems and information security
- Definition of priorities and measurement of project effectiveness

### **Systems & Operations Consulting Engagement Executive II**

#### **Functional Description**

Has overall responsibility for the work performed. May review the work of other Engagement Executive(s). Possesses experience in leading and providing technical direction to projects. May manage multiple projects of high complexity. Directs the completion of projects and applies experience in systems management, operations improvement, program management, security, internal controls, budget, cost and performance management, or other related fields. Provides primary client interface on strategic issues.

#### **General Experience**

Experience of twelve or more years in systems consulting, operations consulting, program management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., PMP, CISSP, CISA or CISM) may also be substituted for one year of experience.

#### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Systems & Operations Consulting Engagement Executive I**

### **Functional Description**

Has overall responsibility for the work performed. Possesses experience in leading and providing technical direction to projects. May manage multiple projects of high complexity. Directs the completion of projects and applies experience in systems management, operations improvement, program management, security, internal controls, budget, cost and performance management, or other related fields. Provides primary client interface on strategic issues.

### **General Experience**

Experience of ten or more years in systems consulting, operations consulting, program management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., PMP, CISSP, CISA or CISM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Systems & Operations Consulting Program Manager III**

### **Functional Description**

Directs multiple work streams, and oversees the work of program personnel including, but not limited to, Project Manager(s), Team Lead(s), and Team Member(s). May manage other Program Manager(s) and/or oversee multiple engagements. Directs the completion of projects and applies experience in systems management, operations improvement, program management, security, internal controls, budget, cost and performance management, or other related fields. Interfaces with the client on program-related issues and directs communication across the program and with key stakeholders.

### **General Experience**

Experience of seven or more years in systems consulting, operations consulting, program management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., PMP, CISSP, CISA or CISM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.



## **Systems & Operations Consulting Program Manager II**

### **Functional Description**

Directs multiple work streams and oversees the work of program personnel including, but not limited to, Project Manager(s), Team Lead(s), and Team Member(s). Directs the completion of projects and applies experience systems management, operations improvement, program management, security, internal controls, budget, cost and performance management, or other related fields. Interfaces with the client on program-related issues and directs communication across the program and with key stakeholders.

### **General Experience**

Experience of six or more years in systems consulting, operations consulting, program management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., PMP, CISSP, CISA or CISM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Systems & Operations Consulting Program Manager I**

### **Functional Description**

Directs multiple work streams and oversees the work of program personnel including, but not limited to, Project Manager(s), Team Lead(s), and Team Member(s). Directs the completion of projects and applies experience systems management, operations improvement, program management, security, internal controls, budget, cost and performance management, or other related fields. Interfaces with the client on program-related issues and directs communication across the program and with key stakeholders.

### **General Experience**

Experience of five or more years in systems consulting, operations consulting, program management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., PMP, CISSP, CISA or CISM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Systems & Operations Consulting Project Manager III**

### **Functional Description**

Leads and directs project personnel including, but not limited to, Team Lead(s) and Team Member(s). May review the work of other Project Manager(s) and/or oversee multiple engagements. Manages the project schedule, cost and risk management, and delivery of the project. Applies experience in systems management, operations improvement, program management, security, internal controls, budget, cost and performance management, or other related fields.

### **General Experience**

Experience of five or more years in systems consulting, operations consulting, program management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., PMP, CISSP, CISA or CISM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Systems & Operations Consulting Project Manager II**

### **Functional Description**

Leads and directs project personnel including, but not limited to, Team Lead(s) and Team Member(s). Manages the project schedule, cost and risk management, and delivery of the project. Applies experience in systems management, operations improvement, program management, security, internal controls, budget, cost and performance management, or other related fields. Interfaces with the client on project-related issues.

### **General Experience**

Experience of four or more years in systems consulting, operations consulting, program management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., PMP, CISSP, CISA or CISM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Systems & Operations Consulting Project Manager I**

### **Functional Description**

Leads and directs project personnel including, but not limited to, Team Lead(s) and Team Member(s). Manages the project schedule, cost and risk management, and delivery of the project. Applies experience in systems management, operations improvement, program management, security, internal controls, budget, cost and performance management, or other related fields. Interfaces with the client on project-related issues.

### **General Experience**

Experience of three or more in systems consulting, operations consulting, program management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., PMP, CISSP, CISA or CISM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Sr. Systems & Operations Functional Consultant II**

### **Functional Description**

Provides specialized experience in systems and operations consulting. Leads research and design activities. Advises on methodology and team structure while coordinating analyses with other project personnel. Applies technical and/or analytical approaches to solve client issues and experience in systems management, operations improvement, program management, security, internal controls, budget, cost and performance management, or other related fields.

### **General Experience**

Experience of ten or more years in systems consulting, operations consulting, program management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., PMP, CISSP, CISA or CISM), other than that used to meet the minimum educational requirements, may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university or is a PMP, CISSP, CISM, or other recognized credential or equivalent.

## **Sr. Systems & Operations Functional Consultant I**

### **Functional Description**

Provides specialized experience in systems and operations consulting. Contributes to research and design activities. Advises on methodology and team structure while coordinating analyses with other project personnel. Applies technical and/or analytical approaches to solve client issues and experience in systems management, operations improvement, program management, security, internal controls, budget, cost and performance management, or other related fields.

### **General Experience**

Experience of five or more years in systems consulting, operations consulting, program management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., PMP, CISSP, CISA or CISM), other than that used to meet the minimum educational requirements, may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university or is a PMP, CISSP, CISM, or other recognized credential or equivalent.

## **Systems & Operations Functional Consultant II**

### **Functional Description**

Plans, conducts and/or contributes to research and design activities. Provides input to methodology. Applies technical and/or analytical approaches to solve client issues and experience in systems management, operations improvement, program management, security, internal controls, budget, cost and performance management, or other related fields.

### **General Experience**

Experience of two or more in systems consulting, operations consulting, program management, or in a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., PMP, CISSP, CISA or CISM), other than that used to meet the minimum educational requirements, may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university or is a PMP, CISSP, CISM, or other recognized credential or equivalent.

## **Systems & Operations Functional Consultant I**

### **Functional Description**

Contributes to research and design activities. Provides input to methodology. Applies technical and/or analytical approaches to solve client issues and is experienced in systems management, operations improvement, program management, security, internal controls, budget, cost and performance management, or other related fields.

### **General Experience**

Experience one or more years in systems consulting, operations consulting, program management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., PMP, CISSP, CISA or CISM), other than that used to meet the minimum educational requirements, may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university or is a PMP, CISSP, CISM, or other recognized credential or equivalent.

## **Systems & Operations Consulting Team Lead III**

### **Functional Description**

Under guidance from the Program and/or Project Manager, plans, executes, and controls team activities. Applies systems and operations consulting skills to advise on client and engagement issues. May review the work of other Team Leads. Leads Team Members, making assignments and managing quality. Leads individual work streams and acts as liaison between Team Members and Project Management. Prepares and presents team and deliverable status reports in project meetings with the Project Manager and/or client personnel.

### **General Experience**

Experience of three or more years in systems consulting, operations consulting, program management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., PMP, CISSP, CISA or CISM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Systems & Operations Consulting Team Lead II**

### **Functional Description**

Under guidance from the Program and/or Project Manager, plans, executes, and controls team activities. Applies systems and operations consulting skills to advise on client and engagement issues. Leads Team Members, making assignments and managing quality. Leads individual work streams and acts as liaison between Team Members and Project Management. Prepares and presents team and deliverable status reports in project meetings with the Project Manager and/or client personnel.

### **General Experience**

Experience of two or more years in systems consulting, operations consulting, program management, or a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., PMP, CISSP, CISA or CISM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Systems & Operations Consulting Team Lead I**

### **Functional Description**

Under guidance from the Program and/or Project Manager, plans, executes, and controls team activities. Applies systems and operations consulting skills to advise on client and engagement issues. Leads Team Members, making assignments and managing quality. Leads individual work streams and acts as liaison between Team Members and Project Management. Prepares and presents team and deliverable status reports in project meetings with the Project Manager and/or client personnel.

### **General Experience**

Experience of one or more years in systems consulting, operations consulting, program management, or in a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., PMP, CISSP, CISA or CISM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Systems & Operations Consulting Team Member III**

### **Functional Description**

Responsibilities may include analyzing data, documenting work performed, and leading interviews. Develops and presents solutions and deliverables. May develop and deliver requirements documents, process flow diagrams, organizational models, and/or other documentation associated with systems and operations consulting.

### **General Experience**

Experience of two or more years in systems consulting, operations consulting, program management, or in a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., PMP, CISSP, CISA or CISM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Systems & Operations Consulting Team Member II**

### **Functional Description**

Responsibilities may include collecting data, documenting work performed, and participating in interviews. Contributes to solutions and deliverables. May develop and deliver requirements documents, process flow diagrams, organizational models, and/or other documentation associated with systems and operations consulting.

### **General Experience**

Experience of one or more years in systems consulting, operations consulting, program management, or in a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., PMP, CISSP, CISA or CISM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Systems & Operations Consulting Team Member I**

### **Functional Description**

Responsibilities may include collecting data, documenting work performed, and participating in interviews. Contributes to solutions and deliverables. May develop and deliver requirements documents, process flow diagrams, organizational models, and/or other documentation associated with systems and operations consulting.

### **General Experience**

No minimum requirement for experience.

### **Educational Requirements**

Holds high school diploma, or equivalent.

## **Systems & Operations Consulting Analyst III**

### **Functional Description**

Applies analytical and technical skills to key client issues. Responsibilities may include developing analytical models and complex spreadsheets to analyze technical data, documenting, assessing, and improving business and systems processes and controls, developing and delivering training materials, developing tools in support of the overall project, developing process improvements, and/or other similar responsibilities.

### **General Experience**

Experience of two or more in systems consulting, operations consulting, program management, or in a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., PMP, CISSP, CISA or CISM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Systems & Operations Consulting Analyst II**

### **Functional Description**

Applies analytical and technical skills to key client issues. Responsibilities may include developing analytical models and complex spreadsheets to analyze technical data, documenting, assessing, and improving business and systems processes and controls, developing and delivering training materials, developing tools in support of the overall project, developing process improvements, and/or other similar responsibilities.

### **General Experience**

Experience of one or more years in systems consulting, operations consulting, program management, or in a related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., PMP, CISSP, CISA or CISM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.



## **Systems & Operations Consulting Analyst I**

### **Functional Description**

Applies analytical and technical skills to key client issues. Responsibilities may include developing analytical models and complex spreadsheets to analyze technical data, documenting, assessing, and improving business and systems processes and controls, developing and delivering training materials, developing tools in support of the overall project, developing process improvements, and/or other similar responsibilities.

### **General Experience**

No minimum requirement for experience.

### **Educational Requirements**

Holds high school diploma, or equivalent.

## **1.e Enterprise Risk Management Consulting Labor Categories**

We support Federal agencies in identifying, understanding and managing risk to help our clients strike an appropriate balance between risks and opportunities. We assist Federal agency leaders in designing and implementing governance and compliance programs to assist their organizations with operating within the boundaries of relevant legislation and regulations.

Risk management is now viewed as an integral component of how organizations are governed. Embedding risk management in “business as usual” operations is a challenging element of achieving enterprise-wide risk management, but getting it right can increase the benefits that are realized. Our risk management teams can assess controls across the whole organization, including operations, management, governance, and systems. The services we provide include the following:

- Informing risk-based decisions based on effective risk planning processes
- Conducting strategic risk-testing and analysis of level of risk associated with key organizational strategies and objectives
- Responding to risk management rules/regulations and related requirements
- Helping to identify, assess, and manage the level of risk inherent in an agency’s business activities
- Developing and implementing risk assessment models and risk management mitigation programs

### **ERM Consulting Engagement Executive II**

#### **Functional Description**

Has overall responsibility for the work performed. May review the work of other Engagement Executive(s). Possesses experience in leading and providing technical direction to projects. May manage multiple projects of high complexity. Directs the completion of projects and applies experience in risk management planning, identification, analysis, mitigation, monitoring and control, or other related fields. Provides primary client interface on strategic issues.

#### **General Experience**

Experience of twelve or more years in risk management, project management, business consulting, or related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, PgMP, PMP, or CGFM) may also be substituted for one year of experience.

#### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **ERM Consulting Engagement Executive I**

### **Functional Description**

Has overall responsibility for the work performed. Possesses experience in leading and providing technical direction to projects. May manage multiple projects of high complexity. Directs the completion of projects and applies experience in risk management planning, identification, analysis, mitigation, monitoring and control, or other related fields. Provides primary client interface on strategic issues.

### **General Experience**

Experience of ten or more years in risk management, project management, business consulting, or related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, PgMP, PMP, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **ERM Consulting Program Manager III**

### **Functional Description**

Directs multiple work streams, and oversees the work of program personnel including, but not limited to, Project Manager(s), Team Lead(s), and Team Member(s). May manage other Program Manager(s) and/or oversee multiple engagements. Directs the completion of projects and applies experience in risk management planning, identification, analysis, mitigation, monitoring and control, or other related fields. Interfaces with the client on program-related issues and directs communication across the program and with key stakeholders.

### **General Experience**

Experience of seven or more years in risk management, project management, business consulting, or related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, PgMP, PMP, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **ERM Consulting Program Manager II**

### **Functional Description**

Directs multiple work streams and oversees the work of program personnel including, but not limited to, Project Manager(s), Team Lead(s), and Team Member(s). Directs the completion of projects and applies experience in risk management planning, identification, analysis, mitigation, monitoring and control, or other related fields. Interfaces with the client on program-related issues and directs communication across the program and with key stakeholders.

### **General Experience**

Experience of six or more years in risk management, project management, business consulting, or related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, PgMP, PMP, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **ERM Consulting Program Manager I**

### **Functional Description**

Directs multiple work streams and oversees the work of program personnel including, but not limited to, Project Manager(s), Team Lead(s), and Team Member(s). Directs the completion of projects and applies experience in risk management planning, identification, analysis, mitigation, monitoring and control, or other related fields. Interfaces with the client on program-related issues and directs communication across the program and with key stakeholders.

### **General Experience**

Experience of five or more years in risk management, project management, business consulting, or related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, PgMP, PMP, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **ERM Consulting Project Manager III**

### **Functional Description**

Leads and directs project personnel including, but not limited to, Team Lead(s) and Team Member(s). May review the work of other Project Manager(s) and/or oversee multiple engagements. Manages delivery of the project to include schedule, cost and scope. Applies experience in risk management planning, identification, analysis, mitigation, monitoring and control, or other related fields. Interfaces with the client on project-related issues.

### **General Experience**

Experience of five or more years in risk management, project management, business consulting, or related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, PgMP, PMP, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **ERM Consulting Project Manager II**

### **Functional Description**

Leads and directs project personnel including, but not limited to, Team Lead(s) and Team Member(s). Manages delivery of the project to include schedule, cost and scope. Applies experience in risk management planning, identification, analysis, mitigation, monitoring and control, or other related fields. Interfaces with the client on project-related issues.

### **General Experience**

Experience of four or more years in risk management, project management, business consulting, or related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, PgMP, PMP, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **ERM Consulting Project Manager I**

### **Functional Description**

Leads and directs project personnel including, but not limited to, Team Lead(s) and Team Member(s). Manages delivery of the project to include schedule, cost and scope. Applies experience in risk management planning, identification, analysis, mitigation, monitoring and control, or other related fields. Interfaces with the client on project-related issues.

### **General Experience**

Experience of three or more years in risk management, project management, business consulting, or related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, PgMP, PMP, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **Sr. ERM Functional Consultant II**

### **Functional Description**

Provides specialized experience in enterprise risk management consulting. Leads research and design activities. Advises on methodology and team structure while coordinating analyses with other project personnel. Applies technical and/or analytical approaches to solve client issues and experience in risk management planning, identification, analysis, mitigation, monitoring and control, or other related fields.

### **General Experience**

Experience of ten or more years in risk management, project management, business consulting, or related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, PgMP, PMP, or CGFM), other than that used to meet the minimum educational requirements, may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university or is a CPA, PMP, CGFM, or equivalent.

## **Sr. ERM Functional Consultant I**

### **Functional Description**

Provides specialized experience in enterprise risk management consulting. Contributes to research and design activities. Advises on methodology and team structure while coordinating analyses with other project personnel. Applies technical and/or analytical approaches to solve client issues and experience in risk management planning, identification, analysis, mitigation, monitoring and control, or other related fields.

### **General Experience**

Experience of five or more years in risk management, project management, business consulting, or related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, PgMP, PMP, or CGFM), other than that used to meet the minimum educational requirements, may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university or is a CPA, PMP, CGFM, or equivalent.

## **ERM Functional Consultant II**

### **Functional Description**

Plans, conducts and/or contributes to research and design activities related to ERM. Provides input to methodology. Applies technical and/or analytical approaches to solve client issues and experience in risk management planning, identification, analysis, mitigation, monitoring and control, or other related fields.

### **General Experience**

Experience of two or more years in risk management, project management, business consulting, or related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, PMP, CGFM), other than that used to meet the minimum educational requirements, may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university or is a CPA, PMP, CGFM, or equivalent.

## **ERM Functional Consultant I**

### **Functional Description**

Contributes to research and design activities related to ERM. Provides input to methodology. Applies technical and/or analytical approaches to solve client issues and experience in risk management planning, identification, analysis, mitigation, monitoring and control, or other related fields.

### **General Experience**

Experience one or more years in risk management, project management, business consulting, or related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, PMP, CGFM), other than that used to meet the minimum educational requirements, may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university or is a CPA, PMP, CGFM, or equivalent.

## **ERM Consulting Team Lead III**

### **Functional Description**

Under guidance from the Program and/or Project Manager, plans, executes, and controls team activities related to ERM engagements. May review the work of other Team Leads. Leads Team Members, making assignments and managing quality. Leads individual work streams and acts as liaison between Team Members and Project Management. Prepares and presents team and deliverable status reports in project meetings with the Project Manager and/or client personnel.

### **General Experience**

Experience of three or more years in risk management, project management, business consulting, or related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, PMP, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.



## **ERM Consulting Team Lead II**

### **Functional Description**

Under guidance from the Program and/or Project Manager, plans, executes, and controls team activities related to ERM engagements. Leads Team Members, making assignments and managing quality. Leads individual work streams and acts as liaison between Team Members and Project Management. Prepares and presents team and deliverable status reports in project meetings with the Project Manager and/or client personnel.

### **General Experience**

Experience of two or more years in risk management, project management, business consulting, or related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, PMP, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **ERM Consulting Team Lead I**

### **Functional Description**

Under guidance from the Program and/or Project Manager, plans, executes, and controls team activities related to ERM engagements. Leads Team Members, making assignments and managing quality. Leads individual work streams and acts as liaison between Team Members and Project Management. Prepares and presents team and deliverable status reports in project meetings with the Project Manager and/or client personnel.

### **General Experience**

Experience of one or more years in risk management, project management, business consulting, or related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, PMP, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **ERM Consulting Team Member III**

### **Functional Description**

Responsibilities may include analyzing data, documenting work performed, and leading interviews related to ERM engagements. Develops and presents solutions and deliverables. May develop and deliver training materials. May assess and improve risk management processes and controls.

### **General Experience**

Experience of two or more years in risk management, project management, business consulting, or related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, PMP, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **ERM Consulting Team Member II**

### **Functional Description**

Responsibilities may include collecting data, documenting work performed, and participating in interviews related to ERM engagements. Contributes to solutions and deliverables. May document risk management processes and/or develop and deliver training materials.

### **General Experience**

Experience of one or more years in risk management, project management, business consulting, or related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, PMP, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **ERM Consulting Team Member I**

### **Functional Description**

Responsibilities may include collecting data, documenting work performed, and participating in interviews related to ERM engagements. Contributes to solutions and deliverables. May document risk management processes and/or develop and deliver training materials.

### **General Experience**

No minimum requirement for experience.

### **Educational Requirements**

Holds high school diploma, or equivalent.

## **ERM Consulting Analyst III**

### **Functional Description**

Applies analytical and risk management skills to key client issues. Responsibilities may include developing analytical models and complex spreadsheets to analyze risks, and improving processes, developing and delivering training materials, developing process improvements, and/or other similar responsibilities.

### **General Experience**

Experience of two or more years in risk management, project management, business consulting, or related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, PMP, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **ERM Consulting Analyst II**

### **Functional Description**

Applies analytical and risk management skills to key client issues. Responsibilities may include developing analytical models and complex spreadsheets to analyze risks, documenting and assessing processes, supporting implementation of mitigation plans, and/or other similar responsibilities.

### **General Experience**

Experience of one or more years in risk management, project management, business consulting, or related field. Possession of an advanced degree may be substituted for one year of experience. Possession of a professional certification (e.g., CPA, PMP, or CGFM) may also be substituted for one year of experience.

### **Educational Requirements**

Holds a four-year degree from an accredited college/university.

## **ERM Consulting Analyst I**

### **Functional Description**

Applies analytical and risk management skills to key client issues. Responsibilities may include developing analytical models and complex spreadsheets to analyze risks, documenting and assessing processes, supporting implementation of mitigation plans, and/or other similar responsibilities.

### **General Experience**

No minimum requirement for experience.

### **Educational Requirements**

Holds high school diploma, or equivalent.

## 2. Other Contract Information

2.	Maximum Order	\$1,000,000
3.	Minimum Order	\$100
4.	Geographic Coverage	Domestic and Overseas
5.	Points of Production	As required by Task Order
6.	Discount from List Price or Statement of Net Price	Net prices
7.	Quantity Discounts	None
8.	Prompt Payment Discount Terms	None
9a.	Notification that Government Purchase Cards are Accepted at or Below the Micro-Purchase Threshold	Yes
9b.	Government Credit Cards are Accepted above the Micro-Purchase Threshold	No
10.	Foreign Items	None.
11.a.	Time of Delivery	Per Task Order
11.b.	Expedited Delivery	Not Applicable
11.c.	Overnight and 2 Day Delivery	Not Applicable
11.d.	Urgent Requirements	Per Task Order
12.	FOB Points	Destination
13.a.	Ordering Address	PricewaterhouseCoopers LLP c/o Chavaughn Stith/GSA Order 1800 Tysons Boulevard McLean, VA 22102
13.b.	Ordering Procedures	For supplies and services, the ordering procedures and information on Blanket Purchase Agreements (BPAs) can be found at Federal Acquisition Regulation (FAR) 8.405-3.
14.a.	Payment Address By Check:	PricewaterhouseCoopers LLP P.O. Box #7247-8001 Philadelphia, PA 19170-8001
14.b.	By Wire Transfer:	Citibank NA, New York, NY Account #: 30408437 ABA #: 021000089 or Swift #: CITIUS33 To Credit PricewaterhouseCoopers LLP
15.	Warranty	None
16.	Export Packing Charges	Per Task Order
17.	Terms and Conditions of Government Commercial Credit Card Acceptance	Accepted for orders below micro-purchase threshold
18.	Terms and Conditions of Rental, Maintenance and Repair	Not Applicable
19.	Terms and Conditions of Installation	Not Applicable
20.	Terms and Conditions of Repair Parts	Not Applicable
20.a.	Terms and Conditions for Any Other Services	Not Applicable
21.	List of Service and Distribution Points	Not Applicable
22.	List of Participating Dealers	Not Applicable
23.	Preventive Maintenance	Not Applicable
24.a.	Special Attributes such as Environmental Attributes	Not Applicable
24.b.	Section 508 Compliance Information Available on Electronic and Information Technology (EIT) Supplies and Services	Not Applicable
25.	Data Universal Number System (DUNS) Number	017035762
26.	Registration in System for Award Management (SAM) Database	Registered
27.	Uncompensated Overtime	Not Applicable

### 3. SCA

The following two labor categories are subject to the SCA.

<b>SCA Eligible Contract Labor Category</b>	<b>SCA Equivalent Code Title</b>	<b>Wage Determination Number</b>
Management Consultant Professional Assistant I	01311 Secretary I	2005-2103
Management Consulting Office Assistant I	01311 Secretary I	2005-2103

The Service Contract Act (SCA) is applicable to this contract and it includes SCA applicable labor categories. The prices for the cited SCA labor categories are based on the U.S. Department of Labor WD Number(s) identified in the SCA matrix. The prices offered are based on the preponderance of where work is performed and should the Contractor perform an area with lower SCA rates, resulting in lower wages being paid, the task order prices will be discounted accordingly.